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## The Inventory inaccuracy issue under a multiplicative error structure

Selma Khader\*, Yacine Rekik\*\*, Jean-Pierre Campagne\* and Aris Syntetos\*\*\*

\*DISP Lab, INSA Lyon, 20, avenue Albert Einstein - 69621 Villeurbanne, France (e-mail: selma-afakh.khader@insa-lyon.fr , jean-pierre.campagne@insa-lyon.fr )

\*\*DISP Lab, EMLYON Business School, 23 av. Guy de Collonges, 69134 Ecully, France (e-mail: rekik@em-lyon.com)

\*\*\* Centre for Operational Research and Applied Statistics, Salford Business School, University of Salford, Manchester M5
4WT, UK

(e-mail: A.Syntetos@salford.ac.uk)

The notations used in this paper are as follows:

- D: the random variable representing demand
- f(F): the PDF (CDF respectively) characterizing D
- μ<sub>D</sub>: the average of D
- $\sigma_D$ : the standard deviation of D
- $\gamma_{IS}(\gamma_{PH})$ : the random variable representing IS (PH) errors
- $\mu_{IS}(\mu_{PH})$ : the average of  $\gamma_{IS}(\gamma_{PH})$
- $\sigma_{IS}(\sigma_{PH})$ : the standard deviation of  $\gamma_{IS}(\gamma_{PH})$
- p(P): the PDF (CDF respectively) characterizing  $\gamma_{LS}$
- h(H): the PDF (CDF respectively) characterizing  $\gamma_{PH}$
- r: the unit selling price
- c: the unit purchase cost
- s: the unit salvage cost
- K: the unit cost paid for a non-satisfied commitment
- *Q*: the ordering quantity
- $Q^*$ : the optimal value of Q
- $\Pi$ : the expected profit function

We consider a single-product and single-period (newsvendor) problem with the following sequence of events:

- Let Q be the quantity that the inventory manager orders from his supply system.
- He will receive goods, update the information system by scanning products and store them in the warehouse.
- Because of errors,  $Q_{PH} = \gamma_{PH}Q$ , i.e. what is physically available in inventory, may not be equal to  $Q_{IS} = \gamma_{IS}Q$ , i.e. what the information system shows as being available.
- Just before the beginning of the selling period, the inventory manager will receive a cumulative online order from the final customers. He will compare the total quantity requested by the customers with the IS inventory record to accept or decline orders. If the cumulative order is less than  $Q_{IS}$ , the e-retailer will accept all the orders. If not, he will only accept orders summing up to the IS inventory.
- Later on, products will be shipped to the customers. All the orders that the e-retailer has committed himself to should in principle be satisfied. However, this may not always be the case due to inventory inaccuracies. Such a situation occurs for instance when  $Q_{IS}$  is larger than  $Q_{PH}$ , and the demand is larger than  $Q_{IS}$ .

The expected profit formulation

Based on the sequence of events previously described the commitment C and the period sales could be written as follows:

$$C = Min (D, Q_{IS})$$
  
Sales =  $Min (C, Q_{PH})$ 

For a given vector (D,  $Q_{IS}$ ,  $Q_{PH}$ ), the profit achieved by the inventory manager could be deduced as follows: Profit = r. Sales + s.  $(Q_{PH} - Sales)^+ - c$ .  $Q_{PH} - K$ .  $(C - Q_{PH})^+$ 

The first and the second terms of the profit correspond to the margin achieved from sales and salvages respectively. The third term is associated with purchase costs and the last one corresponds to the penalty paid when a commitment is not satisfied, i.e., when  $C > Q_{\rm PH}$ . The profit function could also be written as follows:

$$Profit = rMin[Min(Q_{IS}, D), Q_{PH}] + s[Q_{PH} - Min(Q_{IS}, D)] + cQ_{PH} - P[Min(Q_{IS}, D) - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH} - Q_{PH}] + cQ_{PH} - Q_{PH} - Q_{PH$$

After some basic algebra, the profit could be rewritten as:

Profit = 
$$(r - c)D - (r - c)[D - Q_{IS}]^+ - (r - c + P)\{(Q_{IS} - Q_{PH}) - Min[(Q_{IS} - D)^+, (Q_{IS} - Q_{PH})]\} + (c - s)Min[(Q_{IS} - D)^+, (Q_{IS} - Q_{PH})] - (c - s)[Q_{IS} - D]^+$$

The previous expression of the profit could be interpreted as follows:

(r - c)D: represents the expected sales revenue

 $-(c-s)[Q_{IS}-D]^+ - (r-c)[D-Q_{IS}]^+ + (c-s)\text{Min}[(Q_{IS}-D)^+,(Q_{IS}-Q_{PH})]: \text{represents the cost paid in an overstocking situation}$ 

 $-(r-c)[D-Q_{IS}]^+$ : represents the underage penalty incurred if a demand is not satisfied when answering customers' requests  $-(r-c+K)\{(Q_{IS}-Q_{PH})-Min[(Q_{IS}-D)^+,(Q_{IS}-Q_{PH})]\}$ : represents the underage penalty incurred when a commitment is made and then not respected

Based on the previous expression explanation, we could define the following unit costs:

 $u_1 = r - c$ , the unit type 1 shortage cost paid when the IS level is not enough to satisfy a demand

 $u_2 = r - c + P$ , the unit type 2 shortage cost paid when the PH level is not enough to satisfy a commitment

hol = r - c, the unit overage cost

In the classical inventory literature, only hol and  $u_1$  are considered since the IS level is implicitly assumed to be equal to the PH inventory level.

Considering the multiplicative error structure ( $Q_{IS} = \gamma_{IS}Q$  and  $Q_{PH} = \gamma_{PH}Q$ ) and applying the expectation to profit function permits us to deduce  $\pi(Q)$  as follows:

$$\begin{split} &\pi(Q) \!=\! (r\!-\!c) \mu_D \!-\! (c\!-\!s) \int_{\gamma_{IS}=0}^{+\infty} \int_{D=-\infty}^{Q\gamma_{IS}} (\gamma_{IS}Q\!-\!D) f(D) p(\gamma_{IS}) \; dD d\gamma_{IS} \!-\! (r\!-\!c) \int_{\gamma_{IS}=0}^{+\infty} \int_{D=Q\gamma_{IS}}^{+\infty} (D\!-\!\gamma_{IS}Q) f(D) p(\gamma_{IS}) \; dD d\gamma_{IS} \\ &- (r\!-\!c\!+\!K) Q \int_{\gamma_{PH}=0}^{+\infty} \int_{\gamma_{IS}=0}^{+\infty} (\gamma_{IS}\!-\!\gamma_{PH}) p(\gamma_{IS}) h(\gamma_{PH}) \; d\gamma_{IS} d\gamma_{PH} \\ &+ \left(\int_{\gamma_{PH}=0}^{+\infty} \int_{\gamma_{IS}=\gamma_{PH}}^{+\infty} \int_{D=Q\gamma_{PH}}^{+\infty} (\gamma_{IS}\!-\!\gamma_{PH}) Q p(\gamma_{IS}) h(\gamma_{PH}) \; d\gamma_{IS} d\gamma_{PH} \\ &+ \int_{\gamma_{PH}=0}^{+\infty} \int_{\gamma_{IS}=\gamma_{PH}}^{+\infty} \int_{D=Q\gamma_{PH}}^{Q\gamma_{IS}} (\gamma_{IS}\!-\!\gamma_{PH}) Q f(D) p(\gamma_{IS}) \; h(\gamma_{PH}) dD d\gamma_{IS} d\gamma_{PH} \\ &+ \int_{\gamma_{PH}=0}^{+\infty} \int_{\gamma_{IS}=\gamma_{PH}}^{+\infty} \int_{D=Q\gamma_{PH}}^{Q\gamma_{IS}} (\gamma_{IS}\!-\!\gamma_{PH}) Q f(D) p(\gamma_{IS}) \; h(\gamma_{PH}) dD d\gamma_{IS} d\gamma_{PH} \end{split}$$

After some simplification of profit equation we obtain the final expression

$$\begin{split} \pi(Q) &= u_1 \left( \mu_D - \mu_D \big( 1 - P(0) \big) \right) - Q \int_{\gamma_{IS}=0}^{+\infty} \gamma_{IS} \big( (u_1 + hol)F(\gamma_{IS}Q) - u_1 \big) p(\gamma_{IS}) \, d\gamma_{IS} \\ &+ \int_{\gamma_{IS}=0}^{+\infty} \big( \mu_D (hol + u_1)F(\gamma_{IS}Q) - \sigma_D^2 (hol + u_1)f(\gamma_{IS}Q) \big) p(\gamma_{IS}) \, d\gamma_{IS} - u_2 Q(\mu_{IS} - \mu_{PH}) \\ &+ (u_2 + hol)Q \left( \int_{\gamma_{PH}=0}^{+\infty} \left( (\mu_{IS} - \gamma_{PH}) \big( P(\gamma_{PH}) - P(0) \big) - \sigma_{IS}^2 \big( p(\gamma_{PH}) - p(0) \big) \right) h(\gamma_{PH}) \, d\gamma_{PH} \\ &+ \int_{\gamma_{IS}=0}^{+\infty} \left( \left( \gamma_{IS}F(Q\gamma_{IS}) - \frac{\mu_D}{Q}F(Q\gamma_{IS}) + \frac{\sigma_D^2}{Q}f(Q\gamma_{IS}) \right) \big( H(\gamma_{IS}) - H(0) \big) \right) * p(\gamma_{IS}) \, d\gamma_{IS} \\ &- \int_{\gamma_{PH}=}^{+\infty} \int_{\gamma_{PH}=0}^{\gamma_{IS}} \left( (\gamma_{PH} - \frac{\mu_D}{Q})F(\gamma_{PH}Q) + \frac{\sigma_D^2}{Q}f(Q\gamma_{PH}) h(\gamma_{PH})p(\gamma_{IS}) \right) * d\gamma_{PH} \, d\gamma_{IS} \end{split}$$

The optimal inventory policy

The concavity of the expected profit function is not always verified. Next we provide the conditions of the existence of an optimal ordering policy permitting to minimize the expected profit.

Let's first defined three constants C1, C2 and C3 that could be easily calculated if the costs as well as the errors' parameters (average and standard deviation) are used:

$$\begin{split} &C1{=}(u_2{+}hol)\int_0^{+\infty}\!\!\left\{(\gamma_{IS}\text{-}\mu_{PH})H(\gamma_{IS})\!+\!\sigma_{PH}^2hh(\gamma_{IS})\right\}\!p(\gamma_{IS})d\gamma_{IS}\\ &+(u_2{+}hol)\big(1\text{-}P(0)\big)\Big(\mu_{PH}H(0)\!-\!\sigma_{PH}^2h(0)\Big)\\ &-(hol\!+\!(u_2{+}hol)H(0)\big)\big(\mu_{IS}\big(1\text{-}P(0)\big)\!+\!p(0)\sigma_{IS}^2\big)\\ &-u_1(\mu_{IS}(1\text{-}P(0))\!+\!p(0)\sigma_{IS}^2\big)\\ &C2{=}\!-\!u_1\big(\mu_{IS}\big(1\text{-}P(0)\big)\!+\!p(0)\sigma_{IS}^2\big)\!+\!u_2\big(\mu_{IS}\!-\!\mu_{PH}\big)\\ &-(u_2{+}hol)\int_0^{+\infty}\!\!\left[\Big((\mu_{IS}\!-\!\gamma_{PH})P(\gamma_{PH})\!-\!\sigma_{IS}^2p(\gamma_{PH})\Big)h(\gamma_{PH})d\gamma_{PH}\Big]\\ &-(u_2{+}hol)\big(1\text{-}H(0)\big)\Big(\!-\!\mu_{IS}P(0)\!+\!\sigma_{IS}^2p(0)\Big)\\ &-(u_2{+}hol)P(0)\left(\sigma_{PH}^2h(0)\!+\!\mu_{PH}\big(1\text{-}H(0)\big)\right) \end{split}$$

C3 solves the following equation

$$\begin{split} &\frac{\partial^{2}\pi}{\partial \mathit{Q}^{2}} = -\int_{0}^{+\infty} \left[ \left( \gamma_{IS}^{2}(u_{1} + hol)f(\gamma_{IS}C3) \right) p(\gamma_{IS}) d\gamma_{IS} \right] \\ &+ (u_{2} + hol) \int_{0}^{+\infty} \left[ \left[ \int_{0}^{\gamma_{IS}} \left( -\gamma_{PH}^{2}f(\gamma_{PH}C3) \right) h[\gamma_{PH}] d\gamma_{PH} \right] p(\gamma_{IS}) d\gamma_{IS} \right] \\ &+ (u_{2} + hol) \int_{0}^{+\infty} \left[ \left( \gamma_{IS}^{2}f(\gamma_{IS}C3) \left( H(\gamma_{IS}) - H(0) \right) \right) p[\gamma_{IS}] d\gamma_{IS} \right] = 0 \end{split}$$

Calculating the first derivative of the expected profit function and setting it equal to zero permits us to deduce that the optimal ordering quantity  $Q^*$ , as well as the conditions of its existence, is as it is stated in the following theorem:

#### Theorem

The optimal ordering quantity maximizing the expected profit function when errors are taken into account should satisfy (1):

$$\int_{0}^{+\infty} \int_{0}^{\gamma_{IS}} \left[ \begin{pmatrix} (u_2 + hol)\gamma_{IS} F(\gamma_{IS} Q^*) \\ -(u_2 + hol)\gamma_{PH} F(\gamma_{PH} Q^*) \\ -(u_1 + hol)\frac{\gamma_{IS} F(\gamma_{IS} Q^*)}{H(\gamma_{IS}) - H(0)} \end{pmatrix} h(\gamma_{PH}) \right] p(\gamma_{IS}) d\gamma_{PH} d\gamma_{IS} = C2$$

$$(1)$$

We decomposed this equation on three parts  $(X_1, X_2, X_3)$ :

$$\begin{split} X_{1}(Q) &= \int_{0}^{+\infty} \int_{0}^{\gamma_{\mathrm{IS}}} \left[ \left( (u_{2} + \mathrm{hol}) \gamma_{\mathrm{IS}} F(\gamma_{\mathrm{IS}} Q) \right) h(\gamma_{\mathrm{PH}}) \right] p(\gamma_{\mathrm{IS}}) d\gamma_{\mathrm{PH}} d\gamma_{\mathrm{IS}}) \\ X_{2}(Q) &= \int_{0}^{+\infty} \int_{0}^{\gamma_{\mathrm{IS}}} \left[ \left( (u_{1} + \mathrm{hol}) \frac{\gamma_{\mathrm{IS}} F(\gamma_{\mathrm{IS}} Q)}{H(\gamma_{\mathrm{IS}}) - H(0)} \right) h(\gamma_{\mathrm{PH}}) \right] p(\gamma_{\mathrm{IS}}) d\gamma_{\mathrm{PH}} d\gamma_{\mathrm{IS}}) \\ X_{3}(Q) &= \int_{0}^{+\infty} \int_{0}^{\gamma_{\mathrm{IS}}} \left[ \left( (u_{2} + \mathrm{hol}) \gamma_{\mathrm{PH}} F(\gamma_{\mathrm{PH}} Q) \right) h(\gamma_{\mathrm{PH}}) \right] p(\gamma_{\mathrm{IS}}) d\gamma_{\mathrm{PH}} d\gamma_{\mathrm{IS}}) \end{split}$$

The behaviors of X<sub>1</sub>, X<sub>2</sub> and X<sub>3</sub> are similar to the cumulative function F (fig.1)



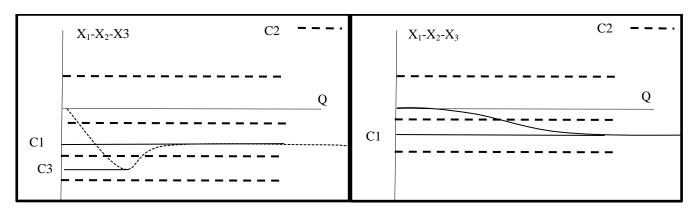
Fig;1 The behaviors of X<sub>1</sub>, X<sub>2</sub> and X<sub>3</sub>

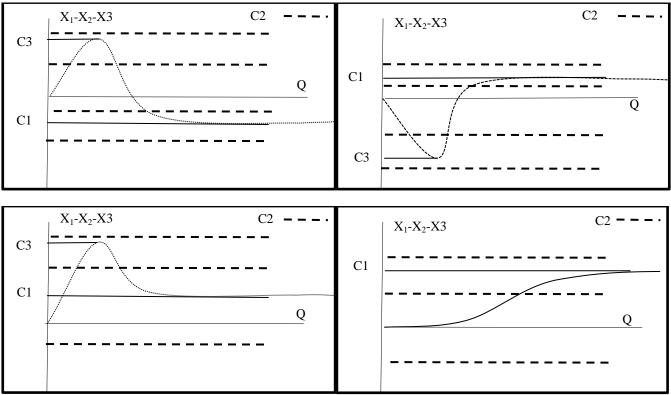
So the equation (1) will have this form:  $X_1(Q) - X_2(Q) - X_3(Q) = C2$  with

$$\lim_{Q \to 0} : X_1(Q) - X_2(Q) - X_3(Q) = 0$$
  
$$\lim_{Q \to +\infty} : X_1(Q) - X_2(Q) - X_3(Q) = C1$$

Equation (1) might have zero, one or two solutions depending on the values taken by the constants C1, C2 and C3. The following figures represent the behaviors of  $X_1(Q) - X_2(Q) - X_3(Q)$ 

After studying these three functions,  $X_1(Q) - X_2(Q) - X_3(Q)$  can have almost six behaviors, and the number of solutions will depend on the number of intersection between C2 and  $X_1(Q) - X_2(Q) - X_3(Q)$ Here we present these six behaviors:





So as we can see the equation can have 1, 2 or 0 solutions and this number depends on the sign and order of superiority of C1, C2 and C3. And in order to choose the right solution, we have to find the sign of  $\lim_{Q\to 0} \pi(Q)$ . The following table states the optimal ordering quantity that should be considered for each case

		Number	Which solution
		of	
		solutions	
<i>C</i> 1 ≤ 0	$C1 \le C2 \le 0$	1	Single solution
<i>C</i> 1 ≤ 0	$C3 \le C2 \le C1$	2	Lowest solution
<i>C</i> 1 ≤ 0	$0 \le C2 \le C3$	2	Highest solution
<i>C</i> 1 ≥ 0	$C1 \le C2 \le C3$	2	Highest solution
<i>C</i> 1 ≥ 0	$C3 \le C2 \le 0$	2	Lowest solution
All the other cases		0	No solution